

Tillamook County Emergency Communications District

— 911 —



2022-2023 Budget

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Tillamook, OR 97141
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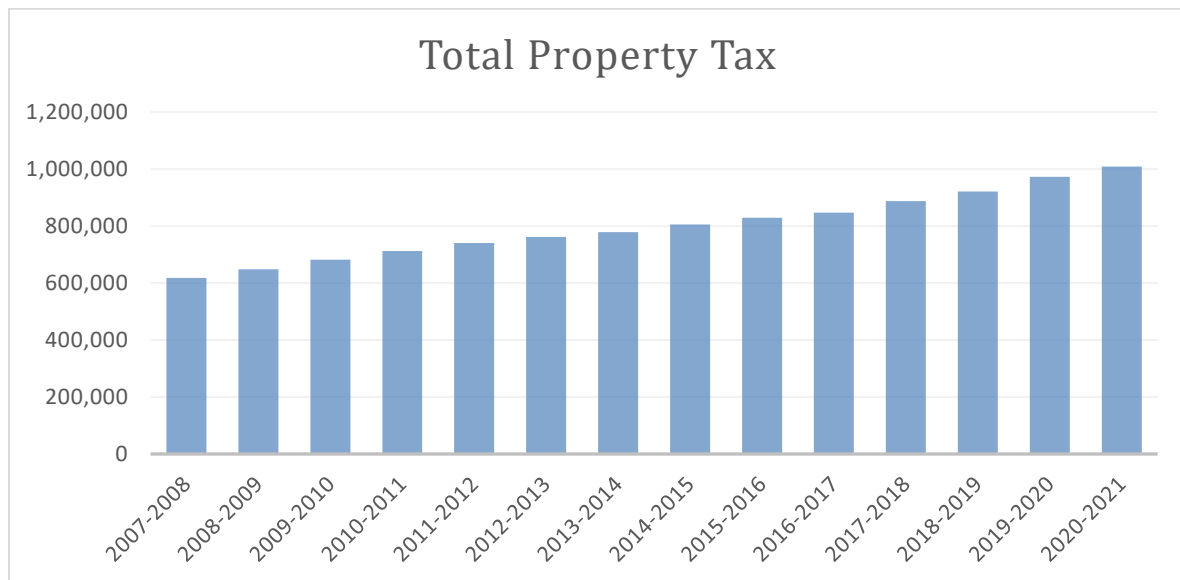
Budget Message

I am pleased to present the Fiscal Year 2022-2023 proposed budget for Tillamook County Emergency Communications District. This budget is prepared in accordance with the State of Oregon local budget law (ORS 294.305-294.565) and serves as a guideline for spending for the ensuing year. The proposed budget with projected revenue and appropriations provides stable operations for the upcoming fiscal year.

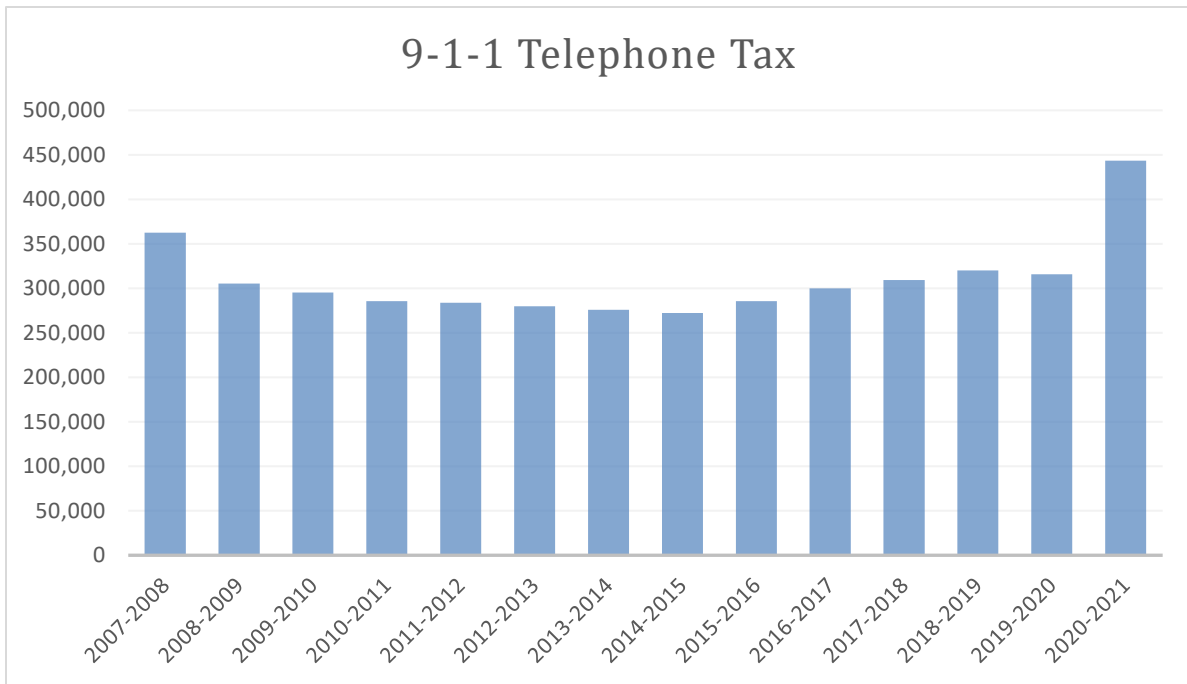
Resources

The District’s permanent rate of \$0.1883/\$1,000 of assessed value is anticipated to generate \$1,011,273. This is based on the Summary of Assessment for Tillamook County. This amount reflects a conservative 5% estimate of taxes not to be collected. This total anticipated tax represents 55% of our revenue.

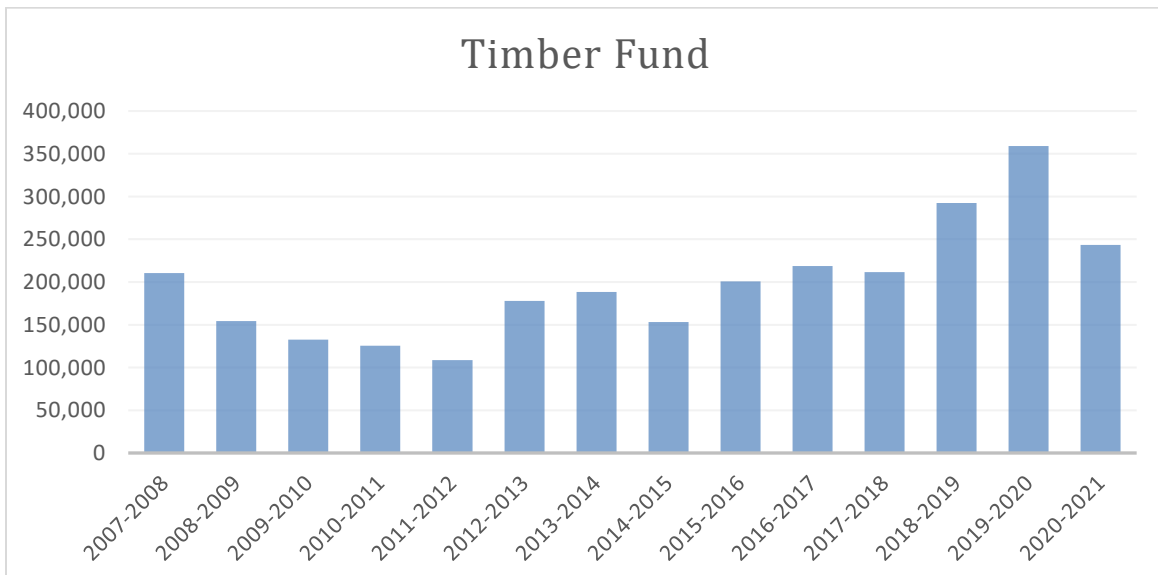
Historically taxes received from previous years have been over \$30,000 therefore the budget has been adjusted to reflect that.



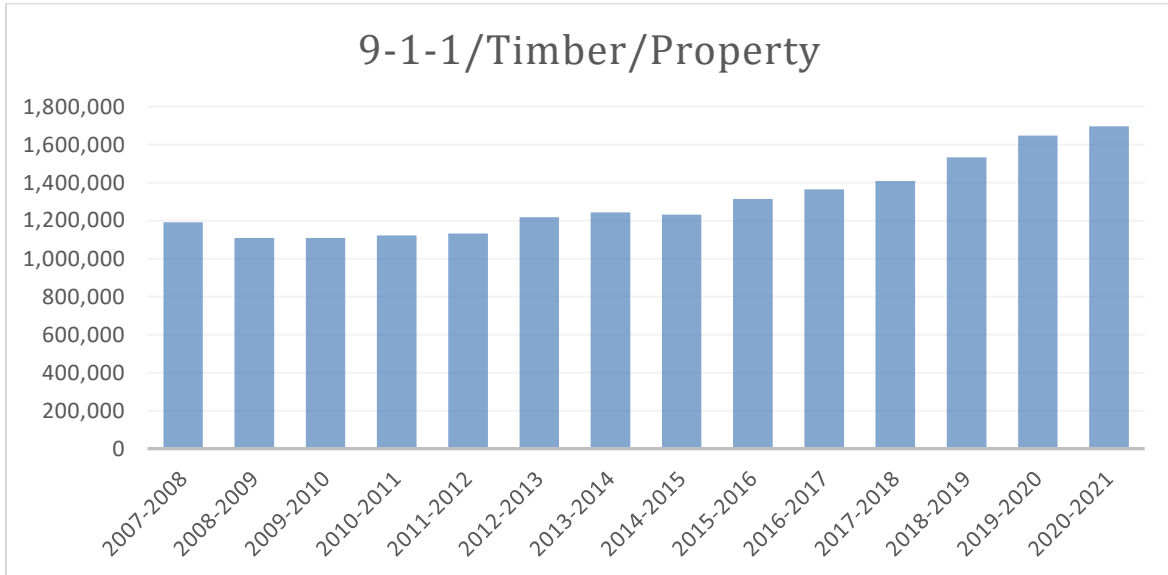
The Oregon legislature increased the telephone tax to \$1.25 per line in January 2021. Based on this increase, Telephone Tax is budgeted at \$500,000.



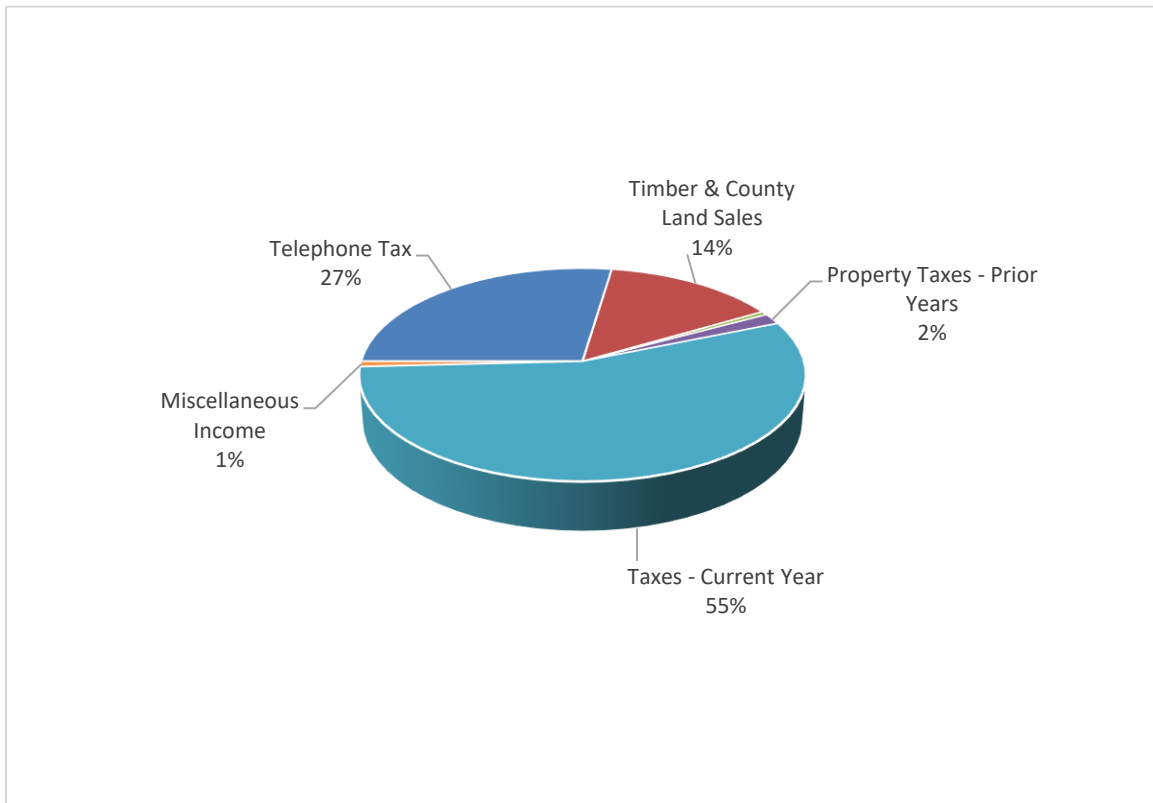
Timber Fund estimates are based on the State Timber Revenue Projection from the State Forester and Tillamook County. The District projects revenue to be \$260,000 which is a conservative estimate and was generated by reviewing actual past revenue. As you can see in the graph below, revenue decreased in 2020-2021 and has continued to show a decrease so far this fiscal year.



The District's three major revenue sources are property taxes, 9-1-1 telephone tax, and timber funds. When combined, the average percent changes in revenue between the last five complete fiscal years (2016-2017 to 2020-2021) is 3.4%



Resource breakdown



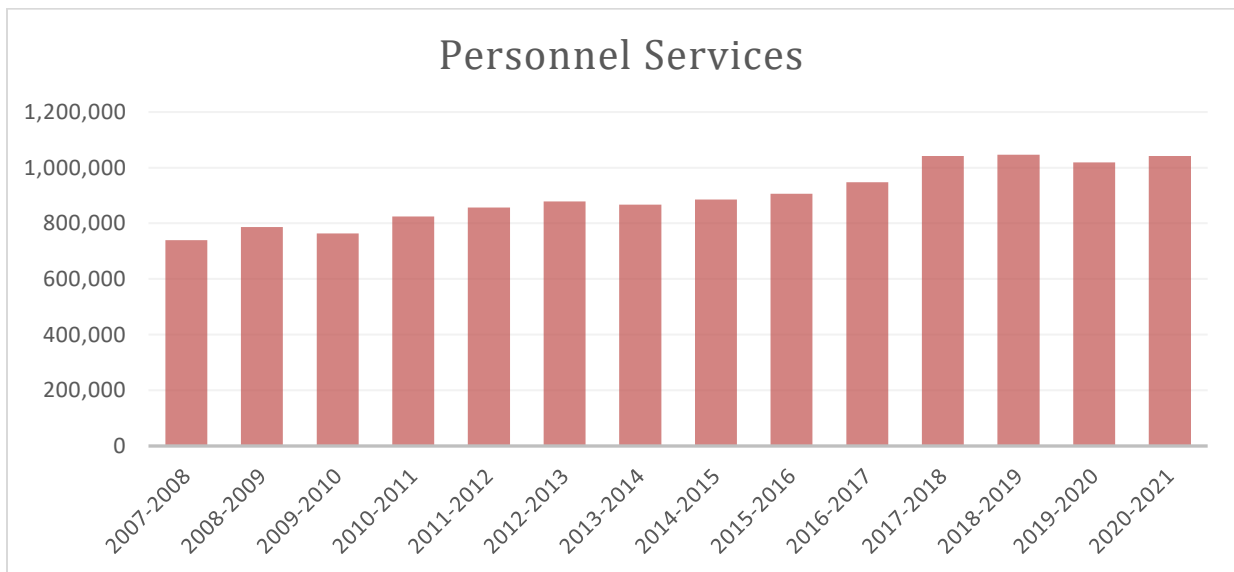
General Fund Requirements

Personnel Services continues to be the District’s largest area of expenditure. The Personnel Services figures proposed in the 2022 - 2023 fiscal year budget are based on the wage scale as outlined in the collective bargaining agreement between the District and Oregon Teamsters Local 223. Per the collective bargaining agreement, staff will receive a wage increase on July 1, 2022, based on the US City average CPI-W for 2021 at a maximum of 2.5%.

Health insurance costs had no increase for the 2022 calendar year; however, we are projecting a conservative increase in January 2023.

The previous 911 Administrator retired in August 2021, with that the Management team was slightly restructured for the time being. The Operations Manager filled the Administrator’s position, and two Supervisors were hired to fill that vacancy. The District continues to hire and train new 9-1-1 telecommunicators to meet staffing levels. Part-time employees have decreased within the District as we have been able to bring on more full-time employees.

The figure below represents a historical picture of Personnel Services. Many factors can affect actual Personnel costs from year to year such as staffing fluctuations, Public Employee Retirement System cost changes, annual step increases, cost of living adjustments, health insurance costs, and negotiated salary increases to name a few.



Materials and Services reflects the costs of operations for the District. This includes utilities, supplies, equipment, maintenance and repair, leases, training, and outside contracted professional services. This allows the district to maintain levels of service, buildings, equipment, and the overall facility.

The District has experienced ongoing price increases in utilities, leases, insurance, and is now being charged monthly bank fees. Additionally, the collective bargaining agreement ends June of 2023, with that attorney fees have been increased to account for upcoming negotiations. Since this year is not an election year, no money has been allocated for that line item.

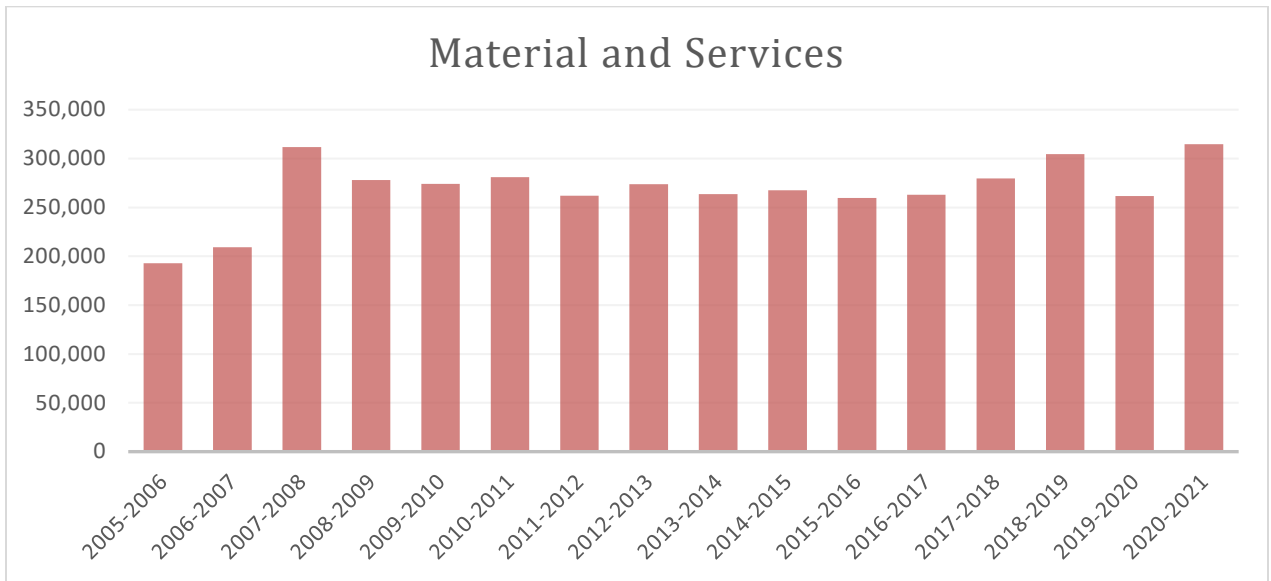
The budgeted amount for miscellaneous services has increased as the District contracted with an outside IT company due to the change in management. The District also brought in an outside Quality Assurance Reviewer and Background Investigator.

During this fiscal year the District was able to complete a few projects such as a new roof and the replacement of the kitchen floor. Last year the District budgeted to replace one HVAC system, the work is pending and may not begin until next fiscal year, so it has been placed back in the budget. Additional money has been allocated to transition our back patio door into an entry door to gain access into the new parking lot.

The District continues to host and manage a county wide records management system integrated with the District's Computer Aided Dispatch (CAD) software without cost to those agencies. The District has continued to work with the user agencies to implement software applications known as Crewforce and Shieldforce to allow users to access CAD data from mobile devices.

The District updated computers that provide radio for various incident commanders at the incident command stations in the dispatch center. Purchased new CAD stations for the backup center at the Sheriff's Office. Base station radios within the Districts facility have been replaced and core network switches were ordered and will be installed as soon as they are received, which are currently on back order.

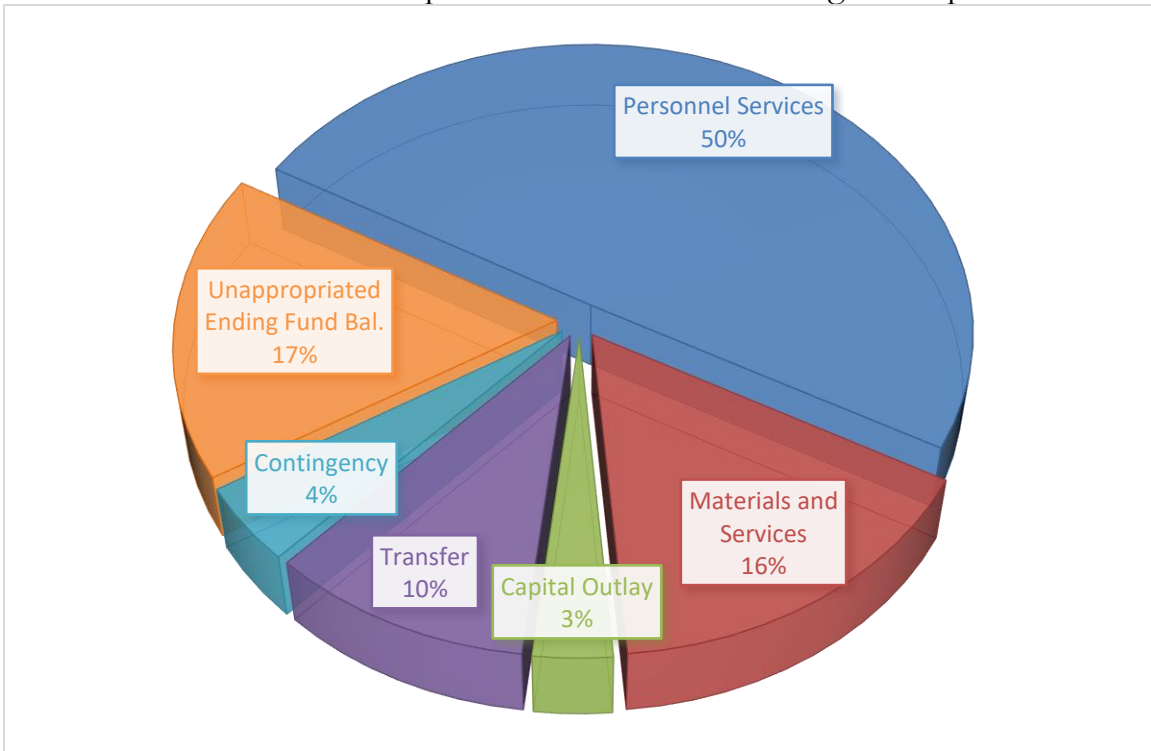
The chart below shows the historical costs of Materials and Services for the District.



Debt Service was not budgeted for this year. In reading budget law, Debt Service was defined as the amount set aside for repayment of debt; it includes principal and interest on both short-term and long-term debt. The District does not have any debt to repay at this time.

Capital Outlay reflects funds needed to purchase or replace equipment, furniture, etc. Money has been budgeted for the replacement of the administrative phone system, cameras and door lock system.

The chart below is a visual representation of District budgeted expenditures.



Technology Reserve Fund

The District maintains a Technology Reserve Fund for purpose of repair and replacement of the District's technology to include our radio, computer, and network infrastructure. The technology used to maintain the services provided by the District has a limited lifespan and must be replaced as technology changes and improves. The area of greatest concern is our microwave radio backhaul. This system has reached end of support.

The District continues to participate in the county wide radio user group working to assess, plan, and implement an improved radio network for responder communications and improved safety. When a direction is determined, we will need to look to update this system to match that direction. This budget transfers \$200,000 from the General Fund into the Technology Reserve Fund which brings the balance to \$991,538 of which \$841,538 will not be appropriated and reserved for futures expenditures.

Homeland Security Grant Fund

The District was a recipient of Homeland Security Grant funds for the radio tower located on our property back in 2018-2019. The project was completed, and no further grant funds have been budgeted therefore this fund has been removed.

Capital Improvement Fund

The District maintains a Capital Improvement Fund for capital improvements or purchases. During the 2018-2019 fiscal year, the District purchased the neighboring property at 2307/2309 3rd Street for future development and/or expansion.

The District was able to complete the demolition of the adjacent structure and start the installation of a temporary parking lot.

This budget transfers \$100,000 into the Capital Improvement Fund to continue work on the property next door, to include a permanent parking lot, fencing, gated entry, etc.

Conclusion

Some of the issues we need to keep in mind as we plan for the 2022-2023 fiscal year and beyond are unknown healthcare insurance costs, increased Public Employee Retirement System costs, interoperability with our user agencies as well as our regional partners, and providing our employees with training opportunities to improve their skills so we continue to provide a high level of service to our community. We also need to prepare for the costs for maintenance of the ever-growing technical infrastructure.

This budget represents the District taking the next step forward in extending our accomplishments and maintaining our quality of service.

I look forward to working with you to make 2022-2023 another year of significant accomplishment.

Yours in public service,

Tiffany Miller
Administrator

Annual Calls for Service

The District utilizes data generated by the Computer Aided Dispatch (CAD) system to determine a variety of staffing and resource allocation issues. The reports generated by CAD permit the District to analyze call patterns by day of week and/or by hour of day.

Calls for Service

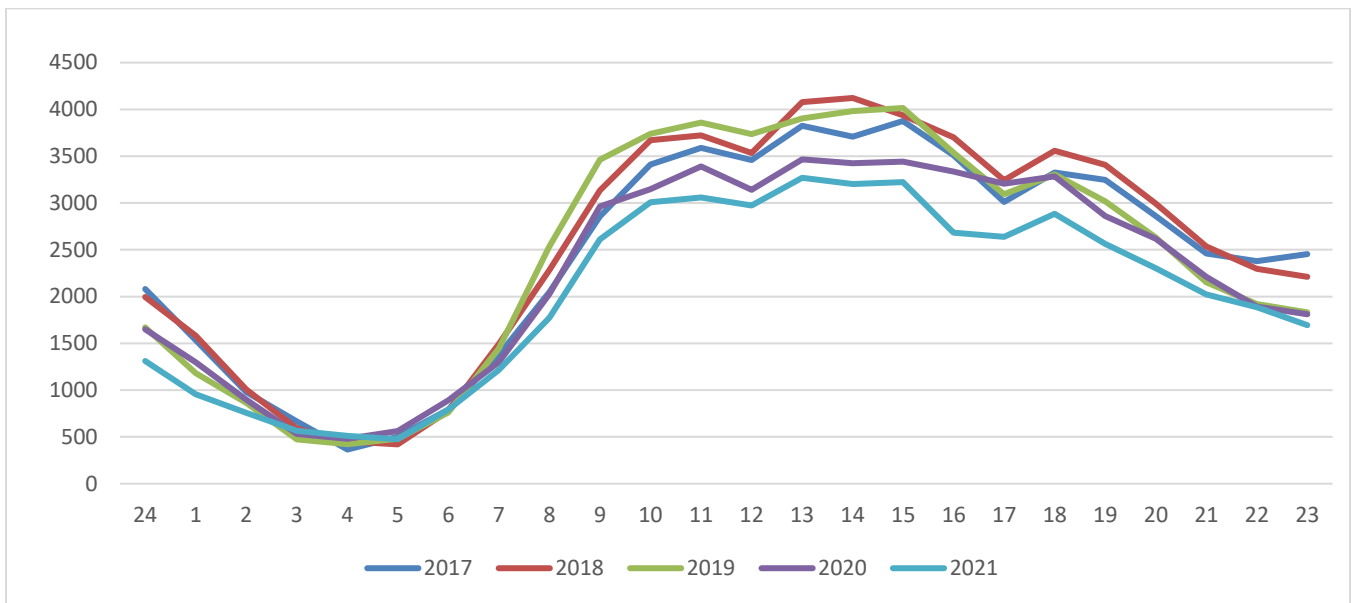


Tillamook County Emergency Communications District received 48,379 Calls for Service during the 2021 calendar year. It is hard to decipher in the data how much the volume really changed due to our new CAD system that went live in April 2021. The Call for Service counts differently today than it did historically. Each 911 call that came into our center used to generate its own Call for Service in the old CAD system. In today’s CAD system, every call that shares the same phone number only creates one Call for Service. For example, using a real-life scenario, we had a couple who called 9-1-1 around 10 times within a few hours. Since this call was still in progress in our CAD system each call that came in did not create a new Call for Service. Historically,

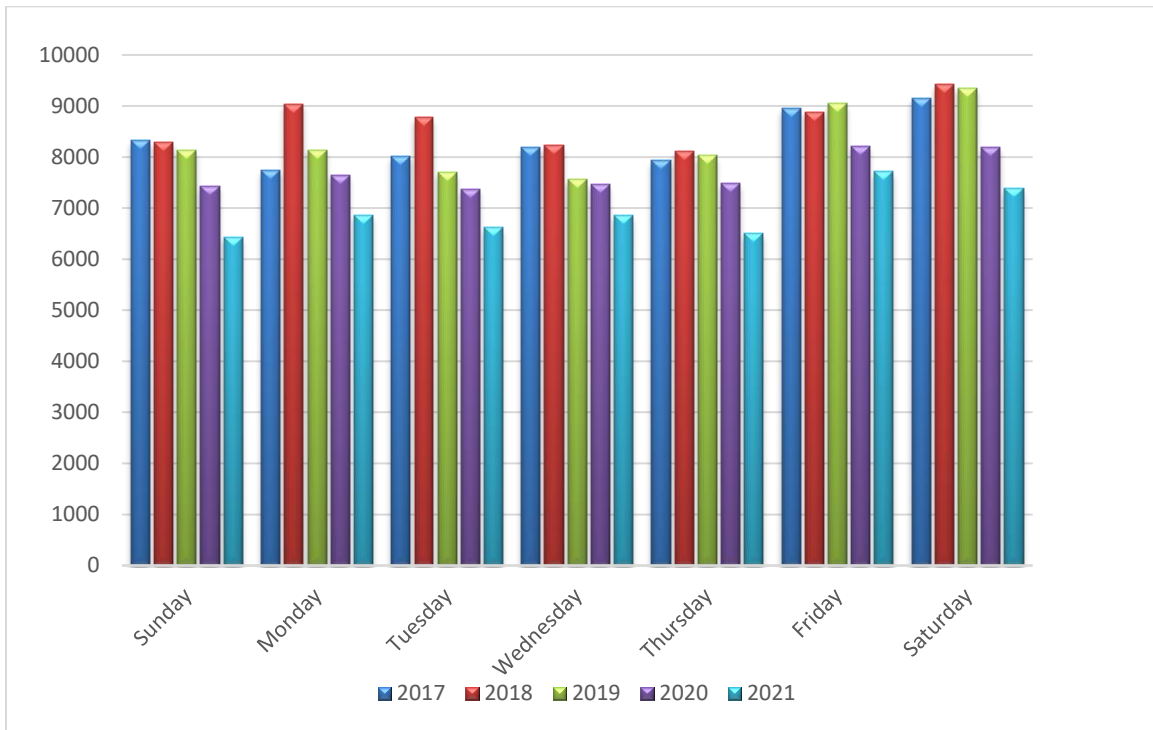
those 10 calls would have generated 10 Calls for Service, today it will only create one. We do know our Call for Service counts are down due to Covid, but it is difficult knowing what the actual decrease really is and what it will look like moving forward.

The charts below are additional representations of Call for Service volumes.

Calls for Service by Hour

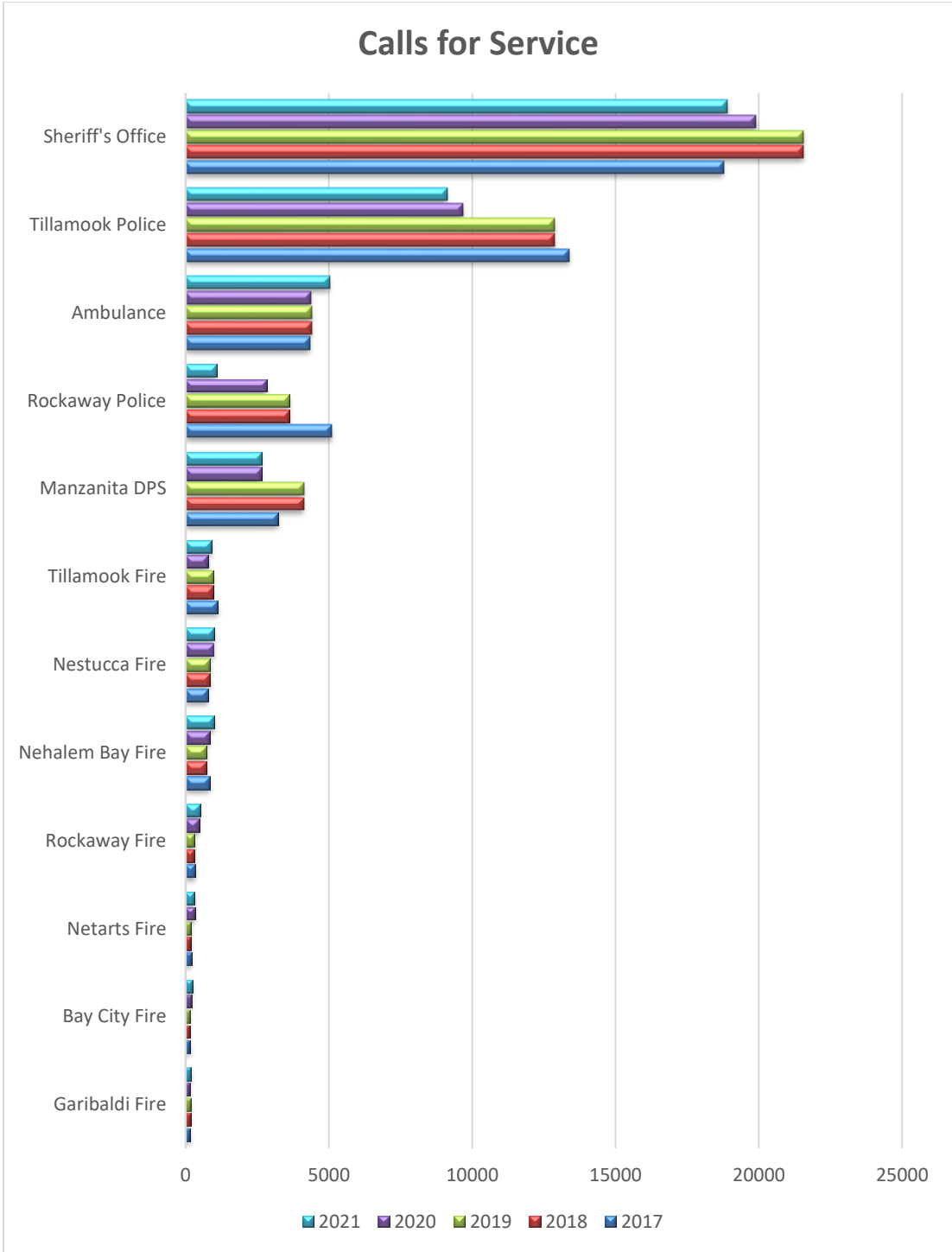


Calls for Service by Day



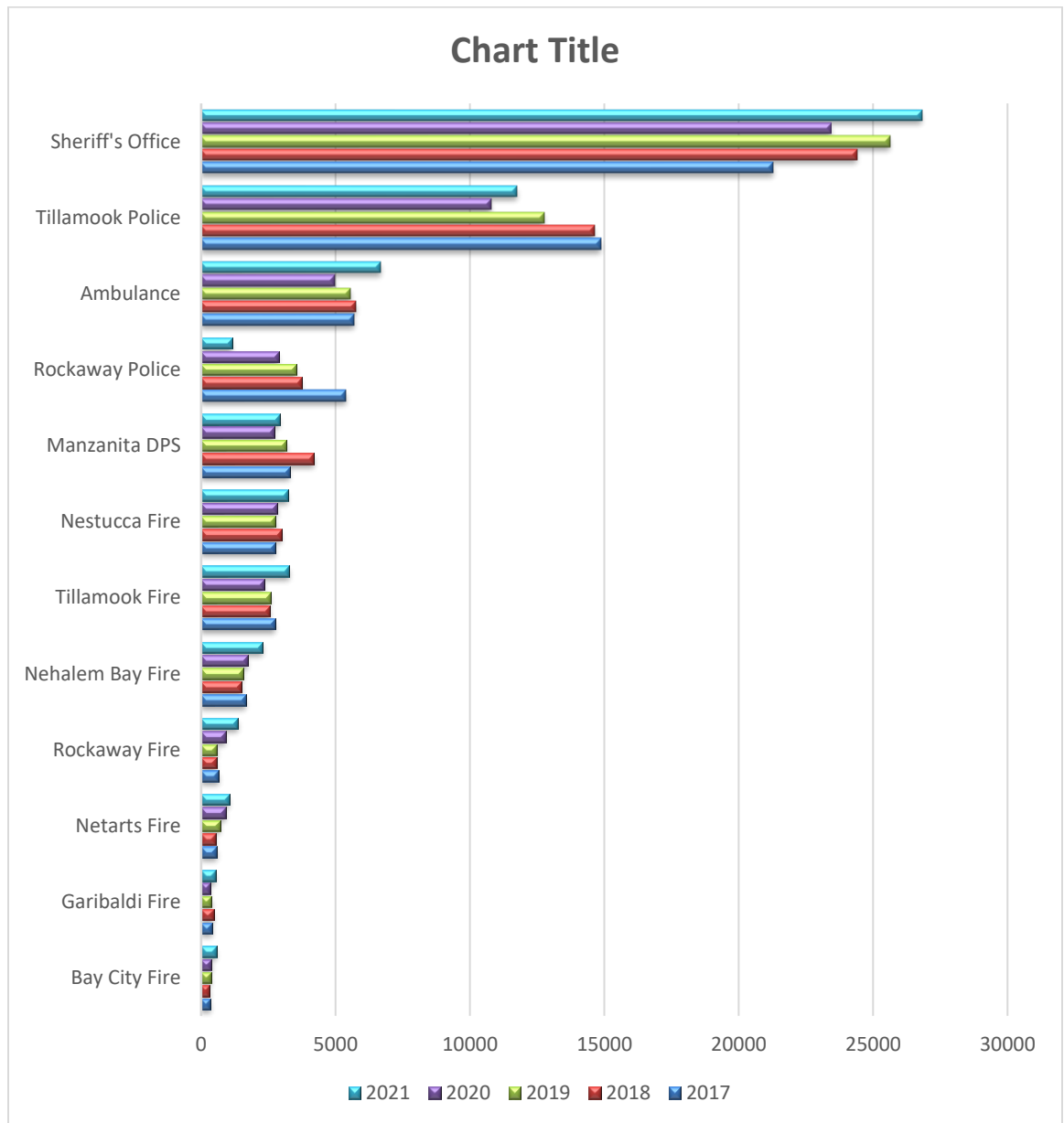
Calls for Service by Agency

The below chart's outline the Calls for Service for each agency. During Covid the Calls for Service have decreased for the police agencies but show an increase for Fire and EMS. During 2021, Tillamook County Sheriff's Office took over the Rockaway Beach Police Department which is why there is a decrease in Rockaway Beach Police Department's activity.



Unit Dispatches

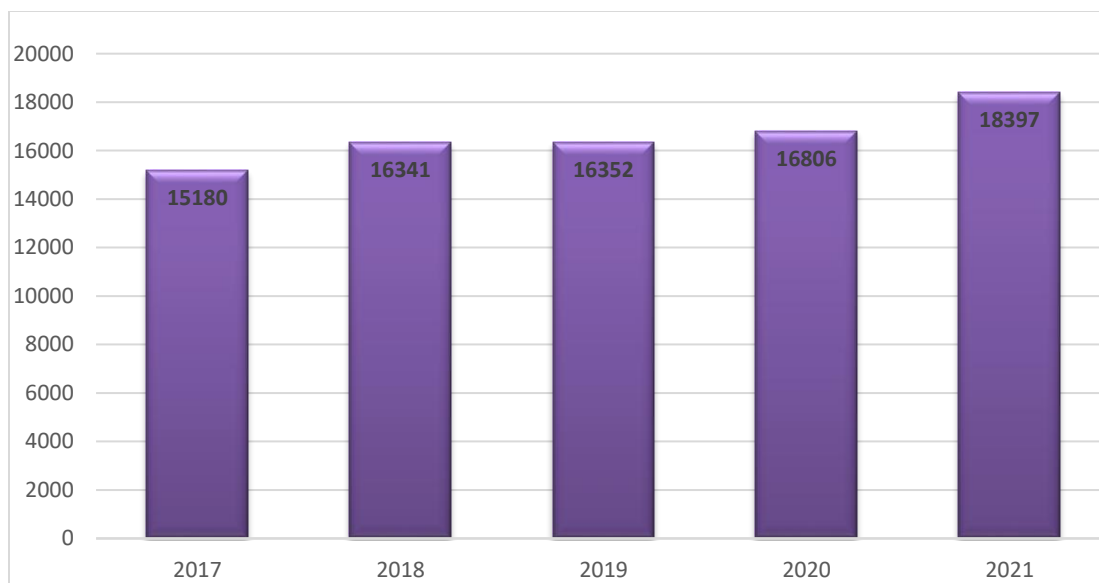
While Call for Service data presents one view of the activity for the District, another view that is available is the number of units the District dispatches. In a Call for Service we may send an ambulance, a police unit, and several fire units. Each of those units that are dispatched requires staff time to monitor. As you can see, when looking at units dispatched by agency below, some of the impact on the District changes.



Annual Phone Calls

The District utilizes data generated by the Emergency Call Tracking System (ECaTS), which is the data collection tool implemented by the State of Oregon, Office of Emergency Management, to monitor 9-1-1 phone activity. The reports generated by ECaTS permit the District to analyze patterns and 9-1-1 call times.

9-1-1 calls show a steady increase over the last four calendar years. It should also be noted, even during the pandemic, the District saw an increase in 9-1-1 call volume.



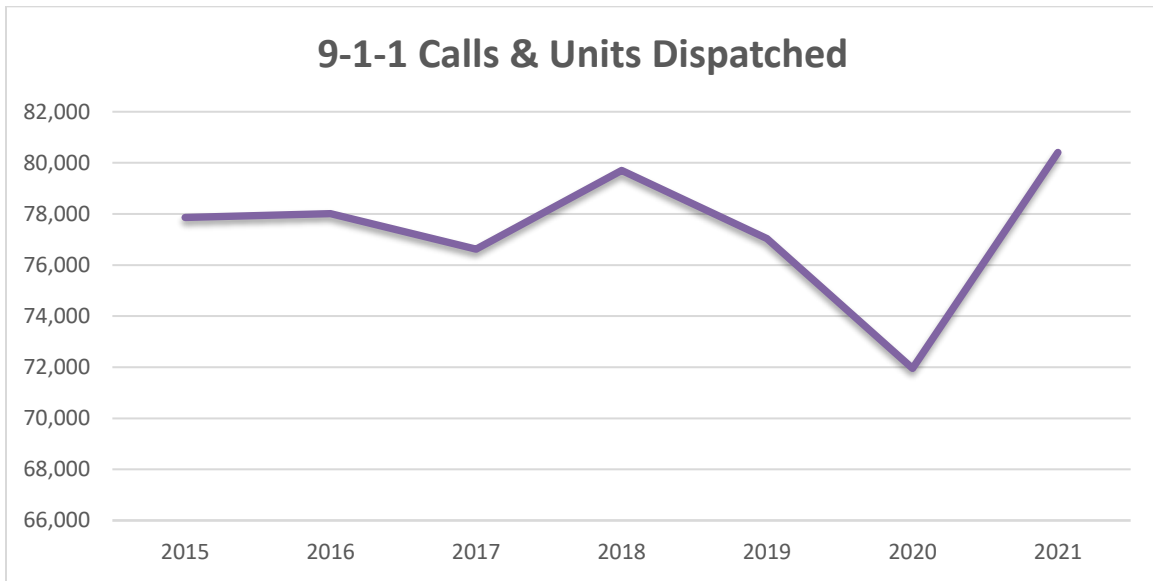
National Emergency Number Association (NENA) publishes standards for Public Safety Answering Points (PSAP). One of the published standards is 9-1-1 call answering times. NENA Standard 2.2.1 states:

- 90% of all 9-1-1 calls arriving at the PSAP shall be answered within 15 seconds.
- 95% of all 9-1-1 calls should be answered within 20 seconds.

Especially considering our recent low staffing levels, the District is happy to report that during the 2021 calendar year Tillamook County Emergency Communication District exceeded the NENA standard:

- 98.18% of all 9-1-1 call were answered within 15 seconds
- 98.99% of all 9-1-1 calls were answered within 20 seconds.

The chart below shows the change in activity between 2016 and 2021 when combining 9-1-1 calls and units dispatched.



RESOURCES & REQUIREMENTS

	2019-2020	2020-2021	2021-2022	2022-2023	2022-2023	2022-2023
	ACTUAL	ACTUAL	ADOPTED	PROPOSED	APPROVED	ADOPTED
RESOURCES						
Telephone Tax	\$ 315,954	\$ 443,475	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Timber & County Land Sales	358,895	243,285	280,000	260,000	\$ 260,000	\$ 260,000
Earnings on Investments	46,273	19,599	10,000	10,000	\$ 10,000	\$ 10,000
Beg Fund Balance/Net Working Capital	1,591,210	1,880,565	999,911	1,032,795	\$ 1,032,795	\$ 1,032,795
Taxes - Prior Years	-		15,000	30,000	\$ 30,000	\$ 30,000
Taxes - Current Year	972,816	1,009,115	971,311	1,011,273	\$ 1,011,273	\$ 1,011,273
New World Maintenance Reimbursement	53,165	56,267	67,690	72,690	\$ 72,690	\$ 72,690
Miscellaneous Income	9,084	14,222	15,000	15,000	\$ 15,000	\$ 15,000
Total Resources	\$ 3,347,397	\$ 3,666,528	\$ 2,858,912	\$ 2,931,758	\$ 2,931,758	\$ 2,931,758

TAX LEVY INFORMATION

Estimate of Taxes Not to be Received/Discounted	\$ -	\$ -	\$ 51,122	\$ 53,225	\$ 53,225	\$ 53,225
Tax to be Levied	-	-	\$ 1,022,433	1,064,498	\$ 1,064,498	1,064,498
Total Estimated Taxes to be Received	\$ -	\$ -	\$ 971,311	\$ 1,011,273	\$ 1,011,273	\$ 1,011,273

REQUIREMENTS

Personnel Services	\$ 1,003,529	\$ 1,041,700	\$ 1,422,284	\$ 1,454,885	\$ 1,454,885	\$ 1,454,885
Materials and Services	260,086	314,815	436,628	461,873	\$ 461,873	461,873
Capital Outlay	53,217	100,335	60,000	90,000	\$ 90,000	90,000
Transfer to Other Funds	150,000	150,000	300,000	300,000	\$ 300,000	300,000
Debt Service			15,000	-	\$ -	-
Contingency			125,000	125,000	\$ 125,000	125,000
Ending Fund Balance	1,880,565	2,059,678			\$ -	-
Unappropriated Funds			500,000	500,000	\$ 500,000	500,000
Total Requirements	\$ 3,347,397	\$ 3,666,528	\$ 2,858,912	\$ 2,931,758	\$ 2,931,758	\$ 2,931,758

PERSONNEL SERVICES

ACCOUNT	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 ADOPTED	2022-2023 PROPOSED	2022-2023 APPROVED	2022-2023 ADOPTED
WAGES & SALARY						
Salary (14.8 FTE)	\$ 572,303	\$ 592,844	\$ 781,884	\$ 815,486	\$ 815,486	\$ 815,486
Part-Time Dispatcher Salary	42,490	42,025	45,000	30,000	\$ 30,000	30,000
Overtime	49,963	51,620	50,000	50,000	\$ 50,000	50,000
Subtotal: Wages & Salary	\$ 664,756	\$ 686,489	\$ 876,884	\$ 895,486	\$ 895,486	\$ 895,486
PAYROLL EXPENSE						
PERS Employer Contribution (13.76/11.57%)	\$ 55,993	\$ 62,012	\$ 102,036	\$ 105,220	\$ 105,220	\$ 105,220
PERS (6% PickUp)	33,117	32,802	46,259	53,729	\$ 53,729	53,729
Social Security Tax (.062)	42,012	42,583	54,367	55,520	\$ 55,520	55,520
Medicare (.0145)	9,825	10,190	12,715	12,985	\$ 12,985	12,985
Worker's Compensation	3,292	(1,737)	8,800	8,800	\$ 8,800	8,800
Health Insurance (15)	176,135	191,409	290,206	290,206	\$ 290,206	290,206
Life Insurance	287	310	1,000	1,000	\$ 1,000	1,000
Unemployment Insurance (0.90%)	3,572	5,396	6,138	8,059	\$ 8,059	8,059
Long Term Disability	2,826	2,690	3,500	3,500	\$ 3,500	3,500
Employee Benefits (EAP)	281	262	1,000	1,000	\$ 1,000	1,000
Technology Allowance	3,250	2,990	4,680	4,680	\$ 4,680	4,680
Certification Pay	4,018	3,501	9,600	9,600	\$ 9,600	9,600
Training Pay	4,166	2,802	5,100	5,100	\$ 5,100	5,100
Subtotal: Payroll Expense	\$ 338,773	\$ 355,211	\$ 545,400	\$ 559,399	\$ 559,399	\$ 559,399
TOTAL PERSONNEL SERVICES	\$ 1,003,529	\$ 1,041,700	\$ 1,422,284	\$ 1,454,885	\$ 1,454,885	\$ 1,454,885

MATERIALS & SERVICES

ACCOUNT	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 ADOPTED	2022-2023 PROPOSED	2022-2023 APPROVED	2022-2023 ADOPTED
MAINTENANCE & REPAIRS						
Radio Equipment Repair & Maintenance	\$ 4,674	\$ 2,512	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Computer Equip. Repair & Maintenance	7,759	8,844	20,000	20,000	\$ 20,000	20,000
Building Repair & Maintenance	3,000	11,480	49,000	30,000	\$ 30,000	30,000
Grounds Repair & Maintenance	1,637	2,586	5,000	5,000	\$ 5,000	5,000
Miscellaneous Maintenance	1,597	1,931	4,000	4,000	\$ 4,000	4,000
Generator Repair & Maintenance	2,661	3,372	4,000	5,500	\$ 5,500	5,500
Subtotal: Maintenance Repairs	\$ 21,328	\$ 30,726	\$ 102,000	\$ 84,500	\$ 84,500	\$ 84,500

OPERATING EXPENSE

Cleaning Services	\$ 6,175	3,180	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000
Food	3,436	3,202	6,000	6,000	\$ 6,000	6,000
Reference Materials	-	1,410	1,500	1,500	\$ 1,500	1,500
Promotional/Public Education Materials	1,838	1,173	2,000	2,000	\$ 2,000	2,000
Computer Software	6,626	62,244	12,000	20,000	\$ 20,000	20,000
Dues & Fees	2,369	2,391	3,500	4,500	\$ 4,500	4,500
Travel	3,495	1,489	9,700	9,700	\$ 9,700	9,700
Training	2,335	5,650	9,000	9,000	\$ 9,000	9,000
Uniform Allowance			1,000	1,000	\$ 1,000	1,000
Lease Payments	13,361	13,826	15,000	16,000	\$ 16,000	16,000
Subtotal: Operating Expense	\$ 39,635	\$ 94,565	\$ 66,700	\$ 76,700	\$ 76,700	\$ 76,700

MATERIALS & SERVICES

ACCOUNT	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 ADOPTED	2022-2023 PROPOSED	2022-2023 APPROVED	2022-2023 ADOPTED
OFFICE OPERATIONS & SUPPLIES						
Postage	\$ 650	\$ 537	\$ 800	\$ 800	\$ 800	\$ 800
Advertising	723	181	3,500	3,500	\$ 3,500	3,500
Supplies & Materials	6,768	5,348	12,000	12,000	\$ 12,000	12,000
Misc. Equipment & Tools	343	4,910	9,000	9,000	\$ 9,000	9,000
Subtotal: Office Operations & Supplies	\$ 8,485	\$ 10,976	\$ 25,300	\$ 25,300	\$ 25,300	\$ 25,300

UTILITIES

Utilities - Telecommunications						
Telecommunications - 7 Digit Circuits	\$ 12,415	\$ 12,760	\$ 13,000	\$ 13,000	\$ 13,000	\$ 13,000
Telecommunications - Long Distance	453	390	1,000	1,000	\$ 1,000	1,000
Telecommunications - Toll-Free Access	258	270	500	500	\$ 500	500
Electricity	10,013	9,002	14,000	14,000	\$ 14,000	14,000
Fuel	1,926	2,949	4,000	4,000	\$ 4,000	4,000
Water & Sewage	611	651	900	1,000	\$ 1,000	1,000
Garbage	3,041	3,271	3,200	4,000	\$ 4,000	4,000
Miscellaneous Utilities	1,243	2,323	4,000	5,000	\$ 5,000	5,000
Translation Services	563	472	1,500	1,500	\$ 1,500	1,500
Subtotal: Utilities	\$ 30,523	\$ 32,087	\$ 42,100	\$ 44,000	\$ 44,000	\$ 44,000

MATERIALS & SERVICES

ACCOUNT	2019-2020	2020-2021	2021-2022	2022-2023	2022-2023	2022-2023
INSURANCE	ACTUAL	ACTUAL	ADOPTED	PROPOSED	APPROVED	ADOPTED
Liability Insurance	\$ 6,517	\$ 6,917	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
Property Insurance Premiums	9,020	9,524	9,500	10,500	\$ 10,500	\$ 10,500
Subtotal: Insurance	\$ 15,537	\$ 16,441	\$ 17,000	\$ 18,000	\$ 18,000	\$ 18,000

OUTSIDE SERVICES

Audit Services	\$ 5,200	\$ 5,350	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Legal Services	3,753	945	8,000	8,000	\$ 8,000	\$ 8,000
Negotiation Services	4,590	2,106	2,000	5,000	\$ 5,000	\$ 5,000
Election Services	2,588	-	3,000	-	\$ -	\$ -
Bookkeeping/Computer Assistance	13,692	14,438	15,000	15,000	\$ 15,000	\$ 15,000
Miscellaneous Outside Services	10,401	8,474	35,000	60,000	\$ 60,000	\$ 60,000
Subtotal: Outside Services	\$ 40,224	\$ 31,313	\$ 69,000	\$ 94,000	\$ 94,000	\$ 94,000

MATERIALS & SERVICES

ACCOUNT	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 ADOPTED	2022-2023 PROPOSED	2022-2023 APPROVED	2022-2023 ADOPTED
EMERGENCY NOTIFICATION SYSTEM						
Annual Maintenance	\$ 9,000	\$ 9,000	\$ 600	\$ 600	\$ 600	\$ 600
Subtotal: Emergency Notification System	\$ 9,000	\$ 9,000	\$ 600	\$ 600	\$ 600	\$ 600
MAINTENANCE AGREEMENTS						
CAD Software Maintenance	\$ 28,515	\$ 26,932	\$ 31,438	31,283	\$ 31,283	\$ 31,283
RMS Software Maintenance	16,137	16,284	17,791	22,490	\$ 22,490	22,490
Corrections Maintenance	14,235	13,253	15,694	13,575	\$ 13,575	13,575
Mobile Maintenance	23,213	19,816	34,205	36,625	\$ 36,625	36,625
ProQA	9,888	9,888	11,000	11,000	\$ 11,000	11,000
Digital Logging Recorder Maintenance	3,367	3,536	3,800	3,800	\$ 3,800	3,800
Subtotal: Maintenance Agreements	\$ 95,355	\$ 89,709	\$ 113,928	\$ 118,773	\$ 118,773	\$ 118,773
TOTAL MATERIALS & SERVICES	\$ 260,086	\$ 314,815	\$ 436,628	\$ 461,873	\$ 461,873	\$ 461,873

CAPITAL OUTLAY & DEBT SERVICE

ACCOUNT	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 ADOPTED	2022-2023 PROPOSED	2022-2023 APPROVED	2022-2023 ADOPTED
CAPITAL OUTLAY						
Capital - Computers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital - Equipment	53,217	45,517	25,000	40,000	\$ 40,000	40,000
Replace Equipment - Miscellaneous	-	54,818	35,000	50,000	\$ 50,000	50,000
Total Capital Outlay	\$ 53,217	\$ 100,335	\$ 60,000	\$ 90,000	\$ 90,000	\$ 90,000

DEBT SERVICE						
Accumulated Unpaid Absences	\$ -	\$ -	\$ 15,000	-	\$ -	\$ -
Total Debt Service	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -

FUND TRANSFERS, CONTINGENCY & UNAPPROPRIATED ENDING BALANCE

ACCOUNT	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 ADOPTED	2022-2023 PROPOSED	2022-2023 APPROVED	2022-2023 ADOPTED
FUND TRANSFERS						
General Fund Transfer	\$ 150,000	\$ 150,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Total Fund Transfers	\$ 150,000	\$ 150,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
CONTINGENCY						
Contingency	\$ -	\$ -	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
Total Contingency	\$ -	\$ -	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000
UNAPPROPRIATED OR ENDING BALANCE						
Unappropriated or Ending Balance	\$ 1,591,210	\$ 2,059,678	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Total Unappropriated or Ending Balance	\$ 1,591,210	\$ 2,059,678	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

TECHNOLOGY RESERVE FUND

ACCOUNT	2019-2020 ACTUAL	2020-2021 ACTUAL	2021-2022 ADOPTED	2022-2023 PROPOSED	2022-2023 APPROVED	2022-2023 ADOPTED
TECHNOLOGY RESERVE FUND						
RESOURCES						
Beginning Working Capital	\$ 291,538	\$ 441,538	\$ 591,538	\$ 791,538	\$ 791,538	\$ 791,538
Transfer in, from other funds	150,000	150,000	200,000	200,000	200,000	200,000
Fund 3 - Total Resources	\$ 441,538	\$ 591,538	\$ 791,538	\$ 991,538	\$ 991,538	\$ 991,538
REQUIREMENTS						
Technology Purchases	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Reserve for Future Expenditures	441,538	591,538	641,538	841,538	841,538	841,538
Fund 3 - Total Requirements	\$ 441,538	\$ 591,538	\$ 791,538	\$ 991,538	\$ 991,538	\$ 991,538

CAPITAL IMPROVEMENT FUND

ACCOUNT	2019-2020	2020-2021	2021-2022	2022-2023	2022-2023	2022-2023
CAPITAL IMPROVEMENT FUND	ACTUAL	ACTUAL	ADOPTED	PROPOSED	APPROVED	ADOPTED
RESOURCES						
Beginning Working Capital	\$ 26,315	\$ 26,315	\$ 26,315	\$ 88,068	\$ 88,068	\$ 88,068
Transfer in, from other funds	-		100,000	100,000	100,000	100,000
Fund 4 - Total Resources	\$ 26,315	\$ 26,315	\$ 126,315	\$ 188,068	\$ 188,068	\$ 188,068
REQUIREMENTS						
Capital Outlay - Real Property/Capital Improvements	\$ -	\$ -	\$ 50,000	\$ 88,068	\$ 88,068	\$ 88,068
Reserve for Future Expenditures	26,315	26,315	76,315	100,000	100,000	100,000
Fund 4 - Total Requirements	\$ 26,315	\$ 26,315	\$ 126,315	\$ 188,068	\$ 188,068	\$ 188,068